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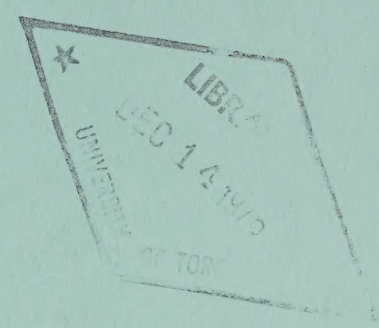
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ONTARIO COUNCIL ON UNIVERSITY AFFAIRS

OPEN MEETING WITH THE UNIVERSITY OF OTTAWA

DECEMBER 7, 1974

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APPENDIX 'A' Excerpts from the Rector's Opening Remarks





ONTARIO COUNCIL ON UNIVERSITY AFFAIRS

MINUTES

4-0111 MEETING

OPEN MEETING WITH THE UNIVERSITY OF OTTAWA

LOCATION

Carleton University  
Ottawa, Ontario

DATE AND TIME

December 7, 1974  
9:00 a.m.

4-0112 ATTENDANCE

OCUA MEMBERS

J. S. Dupré

W. E. Bagnall

L. Good

M. A. B. Bush

D. G. Hill

J. J. Deutsch

T. R. Léger

A. D'Iorio

A. L. McCallion

P. D. Fleck

M. F. Orange

J. D. Fisher

R. P. Riggin

R. Gerstein

H. H. Walker

T. Giesbrecht

J. R. Yarnell

OCUA STAFF

J. P. Venton  
Executive Secretary

N. E. Simmons  
Associate Secretary

MCU (Observer)

B. A. Wilson  
Assistant Deputy Minister

COU (Observer)

G. G. Clarke  
Secretary





UNIVERSITY OF OTTAWA DELEGATION

Rev. R. Guindon  
Rector

Mr. A. Gillmore  
Vice-Rector  
(Administration)

Mr. T. Lacombe  
Assistant Vice-Rector  
(Student Services)

Mr. J. McCarthy  
Assistant Vice-Rector  
(Financial)

Dr. J. Monet  
Chairman, History Department

Mr. G. Beaudoin  
Dean, Faculty of Law

Mr. D. Paradis  
President  
Students Federation of  
the University of Ottawa

Mr. E. Steele  
Chairman, Budget and Finance  
Committee of the Board of Governors

Dr. M. Chagnon  
Vice-Rector (Academic)

Mr. P. Boulet  
Assistant Vice-Rector  
(Academic Services)

Dr. J. Joly  
Assistant Vice-Rector  
(Institute Research and Planning)

Dr. P. Hagen  
Dean, School of Graduate Studies

Dr. D. Carrier  
Dean, Faculty of Social Sciences

Dr. R. Tross  
President, Association of the  
Professors of the University of  
Ottawa

Dr. J. Grace  
Chairman, Executive Committee  
of the Board of Governors





4-0113 INTRODUCTORY REMARKS

In his introductory remarks, excerpts from which are attached as Appendix "A", the Rector elaborated on the brief. Discussion focused on the following:

4-0114 BILINGUALISM

The delegation explained that Ottawa attempted to provide a bi-cultural rather than simply bilingual educational experience through offering the two perspectives required to understand Canada: French/European and Anglo/American. However, bilingualism grants were inadequate to cover the costs incurred by Ottawa's programme. Reference was made to additional costs encountered by the University such as bilingual staff and library materials and cataloguing in both languages. The delegation urged that when setting the amount of bilingual grants, the Government take into account the Federal grants it receives for this purpose.

The delegation suggested that analysis of bilingualism costs should be ongoing, as had been previously recommended to CUA, and that once costs were adequately ascertained they should be funded. It was felt that a grant equivalent to 8.5% of the University's BOI would be adequate to fund bilingualism and meet current needs. The delegation agreed to expand upon this matter more fully in a subsequent memorandum to Council.

4-0115 COMMUNITY SERVICE

The delegation pointed out that the community service aspect of University activities was hard to quantify and that unfunded service of this nature was not recognized by the public. Because Ottawa offered the only francophone courses in certain disciplines, the University saw these as a province-wide service and mounted many in remote locations.





4-0116 ADMISSIONS AND ENROLMENT

The delegation noted a decline in the language preparation of entrants. Through past experience the University had found that following pre-university training, grade 12 entrants generally had better success records than those who entered directly following grade 13. Ottawa was currently experimenting with the admission of 100 grade 12 applicants directly into first year on the basis of academic standards. These students too had been found to have high university success records. The pre-university year was presently being phased out. The University did not feel that Ontario student accessibility was curtailed by the number of students from other provinces who expressed interest in the new programme. It was felt, indeed, that any able student should be able to gain entry via this route.

In 1973-74 origins of full-time undergraduate students at the University of Ottawa were as follows: 51% from Ontario, 35% from Quebec, 1.5% from other provinces and 12.2% foreign. In the same year graduate student origins were: 43% from Ontario, 20% from Quebec, 5% from other provinces and 29% foreign.

4-0117 OPERATING FINANCES

During the discussion of operating finances, the University agreed to prepare a statement of income and expenditures for 1974-75 and 1975-76. It was anticipated that all 1975-76 revenues would be consumed as well as an accumulated surplus and operating reserves. With regard to the level of operating support announced for universities in 1975-76, the delegation noted that three options appeared to be available:

1. deficit financing
2. less than reasonable salary increases
3. staff reductions needed to offset reasonable salary increases





The delegation agreed to provide a costing of the three options noted above and their potential effects.

As an example of a non-salary item suffering from fiscal stringency the delegation pointed out that Ottawa's computer was overloaded with necessary administrative computing and that the University had been forced to delay improving the facility for two years due to a lack of funds. The implicit negative effects of this situation on teaching and research were noted.

4-0118

FACULTY AND STAFF

The delegation described in some detail difficulties arising from salary differentials between University faculty and staff and the Federal civil service. In addition reference was made to recent hospital settlements as a result of which lecturers and assistant professors in the School of Nursing felt disadvantaged in comparison to nurses in hospital settings.

In the support staff area the University reported a 3% per month turnover totalling approximately 50% per annum.

The delegation surmised that the University was seen as a training ground for the Federal civil service especially in light of the bilingual training given to Ottawa staff.

4-0119

CAPITAL FINANCING

Ottawa's own capital building fund had expired and the University was now in a position where it could not fund essential renovation needs. As well, it was noted that a lack of residences at the University had an impact on accessibility. Residences at Ottawa were subsidized by the University from non-BOI income because these buildings were comparatively new and highly mortgaged. Without older





residences across which to spread new residence mortgage costs,  
the University was required to increase both residence fees  
and the subsidy.

*N. E. Simmons*  
.....

N. E. Simmons  
Associate Secretary

*J. S. Dupré*  
.....

J. S. Dupré  
Chairman





University of Ottawa Meeting with the Ontario Council on University Affairs.Excerpts from the Rector's Opening Remarks:re pp. 8-16: Particular Strength and Programs

This is not the "Michelin guide" indicating the programs with "STARS". It is rather a sampling of programs which appear to us as being in a certain way "particular" either because they are not given in any other university in the province or only by a few, or because of local situations. There is no pre-established order among the ones mentioned in the report and they could -and perhaps should- have been listed in the alphabetical order.

You probably will have gathered that our statutory mandate as a bilingual and bicultural institution as well as a focal point for the preservation and promotion of French language and culture in Ontario has required that we develop in a fair number of areas.

We have a proportionately larger involvement in the Humanities and Social Sciences than the other Ontario Universities. We have a substantial number of programs preparing to a first professional degree. We have a large School of Graduate Studies. We have a bilingual operation in most of our programs.

In our Brief, unfortunately, a few lines have been omitted and should be added. On page 11, at the end of the sample list of programs already assessed by ACAP, please add: Chemistry: Organic and Physical. On page 12, the paragraph in the middle of the page should read as follows (the words added are underlined here): It should be mentioned that a significant number of programs also admit part-time students for day or evening courses each year, and that the requirements of many other programs can be partly satisfied by part-time study.

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re pp. 24-26: Financial Problems Foreseen for 1975-76

Since the writing of our Brief, the situation has unfortunately greatly deteriorated. The plea for supplementary grants for 1974-75 was made particularly with a view to be in a position to adjust during this year the salaries of some categories of support staff where we have fallen substantially behind the local labor market. This having been rejected by the Government, we find ourselves in an almost untenable position relative to the legitimate needs of some of our support staff for whom the competitive market rates have been increased by Government decisions at both the provincial and the federal levels.

If we assume a 7.4% increase in the value of the BIU and in the supplementary grant for bilingualism, we should have, next year, 8% more funds to spend. This is far from the "approximately 15%" which the Minister told the Legislature he considered "sufficient to offset inflationary trends, to maintain or improve existing levels of service and to accommodate predicted enrolment increases" (Iv. 18, 1974).



One element should be added to clarify the paragraph on 'non-salary items' (p.25). Over the last few years, because of all the pressures, we have had to concentrate on the salary portion of our budget to the detriment of non-salary items which have been maintained from year to year at the level of the preceding year. The Deans of the Faculties where equipment is an absolute requirement have had to make do in this area with the consequence that we have reached the end of the line and that at least a 15% increase over 1974-75 will have to be included in any model used for the preparation of our budgeted expenditures for 1975-76.

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re pp. 26-28: Capital Financing

We have already taken a drastic decision to defer the implementation of the decision we had taken last year after three years of study to replace our existing computer facility because there was no way we could, with the increased revenues as they are, envisage the increased operating expenditures which this would have brought about. The salary increases to our existing staffs and some non-salary items, particularly equipment and supplies, have been judged to have a higher priority. The paragraph at the bottom of p. 27 and top of p. 28 is therefore obsolete.

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